

**CRDF GLOBAL
REQUEST FOR PROPOSAL**

Deadline: *May 25, 2026*

Summary:

CRDF Global is seeking at least one reputable private security company—preferably U.S.-based—to support a one-day conference in Lima, Peru. The event will bring together Peruvian government, law enforcement, maritime, mining, and private sector representatives working with or planning to engage foreign Private Security Companies (PSCs).

We are looking for subject matter experts (SMEs) from the selected companies to contribute in the following areas:

1. **Due Diligence from the Industry Perspective:**
Present how your company ensures compliance with international standards (e.g., Montreux Document, ICoCA), including internal processes for transparency, accountability, and risk mitigation. Present tools and methodology used for effective due diligence processes and procedures. This should offer participants insight into how to vet and select trustworthy private security companies.
2. **Security Services & Case Studies:**
Share examples of legitimate services offered by private security companies to solve complex security challenges, with real-world case studies that demonstrate best practices in action.

Selected SMEs may be asked to participate in a tabletop exercise (TTX), bringing industry insight to interactive discussions on risk, compliance, and oversight.

The goal of the conference is to raise awareness of risks and challenges associated with potentially noncompliant activities of private security companies, promote due diligence, and strengthen U.S.-Peru cooperation in ensuring the responsible use of private security companies in high-risk sectors like extractives industry.

Scope:

The experts will develop presentations, interactive activities, and other training materials for the event in Peru, Lima in July 2025 focused on:

- **Due Diligence from the Industry Perspective:**
Present how your company ensures compliance with international standards (e.g., Montreux Document, ICoCA), including internal processes for transparency, accountability, and risk mitigation. Present tools and methodology used for effective due diligence processes and procedures. This should offer participants insight into how to vet and select trustworthy private security companies.
- **Security Services & Case Studies:**
Share examples of legitimate services offered by private security companies to solve complex security challenges, with real-world case studies that demonstrate best practices in action.

Experts will contribute to conference planning and coordination, follow up calls with participants, and after-action reporting. Travel costs such as airfare and lodging will be covered by CRDF Global and should be excluded from proposal budgets.

Tasks and Deliverables:

The selected experts will:

1. Develop, lead, and travel to a one-day in-person conference in Lima, Peru on research methodologies to track key indicators suggesting where PSCs are deployed, financial flows and beneficial ownership networks to identify key entities and individuals, that may harm interests of the host country:
 - Coordination with other experts and local partners;
 - Agendas and curriculum outlines;
 - Presentations;
 - Conference materials;
 - Interactive exercises, guided discussions and Q&A sessions.
2. The selected experts will engage in virtual check-ins throughout the duration of the contract to discuss project planning, updates, coordination on training materials as needed (up to 20 hours).
3. CRDF Global will be responsible for participant and local partner recruitment but may request that experts leverage their networks and contacts to assist with recruitment and selection (up to 10 hours).
4. Expert(s) will submit a brief after action report with feedback and recommendations on next steps using a template provided by CRDF Global following the workshops (up to 10 hours).

Contractor Requirements:

A successful proposal will highlight **some** of the following qualifications:

- Experience working with and advising public and private sector audiences on working with foreign Private Security Companies (PSCs), ideally in Latin America;
- Strong network within the Peru or Latin America community;
- Understanding international treaties, frameworks and documents like the International Code of Conduct Association (ICOCA), Montreux Document and efforts under Swiss Initiative to reinforce international standards pertaining to procurement, deployment and retaining foreign PSCs;
- Strong understanding of the role of government agencies, law enforcement, maritime ports, mining industry when working with PSC and the risk associated with it;
- Expertise in compliance with international regulations and standards and due diligence best practices related to PSCs;
- Flexibility and ability to respond to adjustments directed by the customer;
- Willingness and ability to travel internationally to lead a one-day in-person conference in Lima, Peru, in July 2025, if local and CDC guidelines permit it.

Successful proposals may come from experts with professional backgrounds in:

- Law Enforcement;
- American Private Security Companies
- Supply chain and Risk Management;
- Sanctions Compliance;
- International Law;
- Nonproliferation and arms control;

Proposal Requirements:

- Statement of Interest and Technical Capabilities
- Cost proposal
- CV(s)
- List of recent experience in the RFP Subject Matter area and applicable references/past performance

- Any Small or Disadvantaged Business Designations (Veteran Owned, HUB Zone, Women Owned, Disadvantaged Businesses)
- NAICS Codes: 541620 Environmental Consulting Services- Small Business Threshold \$15 million
541690 Other Scientific and Technical Consulting Services – \$15 million

Timetable:

May 18: RFP Questions due
May 21: RFP Questions & Answers released
May 25: RFP submissions due
May 30: Contract start date

Contractor Selection Criteria:

CRDF Global will select the contractor that provides the best value in terms of overall price and experience. The contractor should have proven experience working with the subject matter areas and audience described above.

CRDF Global pledges to prioritize sponsorship of diverse events and panels of experts whenever possible.

Selection Criteria and Evaluation Methods:

Evaluation Factors

1. Technical Approach
2. Key Personnel and Qualifications
3. Management Approach
4. Price/Cost
5. Small Business Utilization (if applicable)
6. Risk Management

Evaluation Methods

7. Best Value Trade-Off:

Evaluation Scoring Methodology:

Proposals will be evaluated based on the following scoring system:

8. Excellent (5): Exceeds all requirements and offers superior benefits.
9. Good (4): Meets all requirements with some additional value.
10. Acceptable (3): Meets all minimum requirements.
11. Marginal (2): Meets some requirements but has deficiencies.
12. Unacceptable (1): Fails to meet requirements.

Basis for Award:

CRDF Global will select the contractor that provides the best value in terms of overall price and experience. The contractor should have proven experience working with the subject matter areas and audience described above.

Submission:

Proposals should be submitted to procurement@crdfglobal.org & mahmad@crdfglobal.org with CC to bmims@crdfglobal.org and yabanli@crdfglobal.org, no later than 5:00 pm (EST) on May 25, 2025. Proposals should be submitted as electronic documents in PDF, Word or Excel format.

Background:

CRDF Global is an independent nonprofit organization founded in 1995 in response to the collapse of the Soviet Union and the threat of large-scale proliferation of weapons technology from the region. With support authorized by the Nunn-Lugar Act of 1991 and the Freedom Support Act of 1992, as well private foundation contributions, CRDF Global embarked on bolstering the global scientific community and fostering alternatives to weapons research.

In the past 25 years, our work has expanded to address ever-changing global concerns, but our commitment to ensuring the success of our partners remains the same. We are a leading provider of flexible logistical support, program design and management, and strategic capacity building programs in the areas of higher education, CBRNE security and nonproliferation, border security, cybersecurity, global health, technology entrepreneurship, and international professional exchanges.

With offices in Arlington, VA; Kyiv, Ukraine; and Amman, Jordan, CRDF Global's diverse staff and networks of local community and government stakeholders deliver tailored programs that meet specific regional needs in over 100 countries across the globe.

Vision Statement:

Our world, healthy, safe, and sustainable.

Mission Statement:

Safety, security, and sustainability through science, innovation, and collaboration.

Values:

We do the right thing.

We care about each other and the people we work with.

We work together to deliver excellence

CRDF Global provides equal opportunities to all qualified individuals without regard to age, race, color, religion, sex, sexual orientation, gender identity, national origin, protected veteran, or disabled status. We are committed to prioritizing an inclusive and collaborative space championed and supported. We acknowledge and honor the fundamental value and dignity of all individuals. We pledge ourselves to creating and maintaining an environment that respects diverse traditions, heritages, and experiences.

More information is available at www.crdfglobal.org.

Solicitation Terms & Conditions:

Right to Select Suppliers. CRDF Global reserves the right to negotiate with and select all qualified suppliers at its own discretion and is not obligated to inform suppliers of the methods used in the selection process. CRDF Global reserves the right to dismiss any and/or all suppliers from the bid process and reject any and/or all proposals.

Obligation. This RFP does not bind nor obligate CRDF Global in any way. CRDF Global makes no representation, either expressed or implied, that it will accept or approve in whole or in part any proposal submitted in response to this RFP. CRDF Global may reward, in whole or in part, the proposal at its sole discretion.

Notification. CRDF Global will notify bidders following completion of the evaluation process, as to whether or not bidders have been awarded the contract. The only information regarding the status of the evaluation of proposals that will be provided to any inquiring bidder shall be whether or not the inquiring bidder has been awarded the contract. CRDF Global may, at its sole discretion, inform any inquiring bidder of the reason(s) as to why it was not awarded the contract.

Binding Period. Following the due date of submission of this Proposal, the pricing included in this RFP shall be binding upon the supplier for the duration of the contract.

Hold Harmless. By submitting a response to the RFP, bidder agrees that CRDF Global has sole discretion to select any and/or all suppliers. During or following the conclusion of this process, bidders waive their rights to damages whatsoever attributable to the selection process, materials provided, supplier selection, or any communication associated with the RFP process and supplier selection.

Transfer to Final Contract. The terms and conditions of the RFP, including the specifications and the completed proposal, will become at CRDF Global's sole discretion, part of the final contract (the "Agreement") between CRDF Global and the selected bidder. In the event that responses to the terms and conditions will materially impair a bidder's ability to respond to the RFP, bidder should notify CRDF Global in writing of the impairment. If bidder fails to object to any condition(s) incorporated herein, it shall mean that bidder agrees with, and will comply with the conditions set forth herein.

Exceptions. Any exceptions to the terms and conditions or any additions, which bidder may wish to include in the RFP, should be made in writing and included in the form of an addendum to the applicable Section in the RFP.

CRDF Global Proprietary Information. Supplier agrees that all non-public information contained in this document and communicated verbally in reference to this RFP by CRDF Global shall be received for the sole discretion and purpose of enabling the supplier to submit an accurate response to this RFP. The information contained in this RFP and disclosed during the course of negotiations and communications are proprietary in nature and under no circumstances to be disclosed to a third party without prior written consent from CRDF Global.

Supplier Proprietary Information. Information contained in the response to this RFP will be considered proprietary in nature if marked "confidential" or "proprietary". Such marked documents will not be disclosed to third parties outside CRDF Global with the exception of retained consultants under contractual confidentiality agreements.